

Our Quality Ratings Methodology

Helping you to achieve your goals

Our goal is to help you to create thought leadership that:

- Addresses a topic that is relevant to your target audience, and delivers meaningful insights
- Quickly engages your target audience and keeps them engaged
- Gives them confidence in what they are being told
- Makes them want to take action, now. And to speak to you about how to do so

Grabbing someone's attention is the easy bit; unless your thought leadership achieves these four things it's unlikely to have the lasting impact you're looking for.



Taking the perspective of your target audience

We aim to put ourselves in the shoes of your target audience

We take the perspective of a person who:

- Has worked for a number of years in the sector, or function, you are targeting
- Sits in the C-suite, or one level below in a large firm (unless you are obviously targeting a different audience)
- Is open to gaining new insights through thought leadership
- Is busy and receives many suggestions about what to read

This isn't always easy. We make it easier by:

- Ensuring all our reviewers have worked (typically as consultants) with people at this level of seniority
- Keeping a close eye on content produced, for this same audience, by leading organisations (e.g., HBR)
- Surveying and interviewing hundreds of consulting clients each year

The four quality pillars of the Source methodology



Differentiation

Is this piece of thought leadership relevant to me right now?

Does it tell me something useful that I didn't know already?



Appeal

Am I encouraged to read on?

Is it easy and enjoyable to use?



Resilience

Can I trust what I am being told?

Do I know who is writing this and why I should believe them?



Prompting Action Do I have a clear sense of what I ought to do now?

Will a conversation with this firm be useful to me?



What our scores mean

We generate average scores for each firm

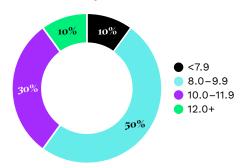
We create a score for each of the four criteria:

- Each piece receives a score ranging from 1 to 5 against each criteria
- This is generated from a set of 15 questions
- For each firm, we present the average score for differentiation, appeal, resilience, and prompting action

These four scores add up to generate a total score:

- The total score is the sum of differentiation, appeal, resilience, and prompting action
- This score can range from 4 to 20
- A score below 8 is weak and suggests that the impact could be negative
- A score of 12 or more indicates a high-quality piece that sits in the top 10% of content we review
- Achieving a score of 12 requires an average score of 3 for each of the 15 questions

Typical distribution of total score for all pieces reviewed





Differentiation

Is it obvious what it's about, and what the intended benefits are to the target audience?

5 (maximum)

What it's about is clear from the start. Specific target audience is identified. Intended benefits to this audience are clear and substantial

What it's about is clear from the start. Intended benefits to assumed audience are clear and substantial

3

What it's about is clear from the start. Intended benefits to assumed audience are clear

2

What it's about and intended benefits become clear over time

What it's about is clear from the start but intended benefits are unclear

Specific target

audience is identified but what it's about is unclear

Subject and approach different to what has gone before before

Subject different Subject has been to what has gone written about before but angle is different

Covers the same ground as some other consulting firms

Has been written about extensively

Is it revelatory?

taken?

Is it different to what

either because of the

others are doing-

topic or the angle

Presents a revelatory and challenging viewpoint

Challenges current thinking in some areas

Raises a number of interesting points

Some interesting points but in the main states the obvious

States the obvious

1 (minimum)

unclear

What it's about is



Is the user likely to continue beyond the first 20 seconds of their experience?

5 (maximum)

User compelled to continue

User likely to continue

3

Experience provides some encouragement to continue

2

Experience does nothing to encourage the user to continue

1 (minimum)

Experience is offputting



Does it look good?

Appealing format Easy to use on tablet Visual devices make key messages easy to grasp

immediately

Better than (3) but falls down on at least one of the requirements for (5)

Meets user expectations of a professionally produced piece of content

Easy to use on laptop screen Visual devices are

clear

Better than (1) but falls down on at least one of the requirements for (3)

Looks unprofessional or is difficult to use, e.g., illegible text or charts

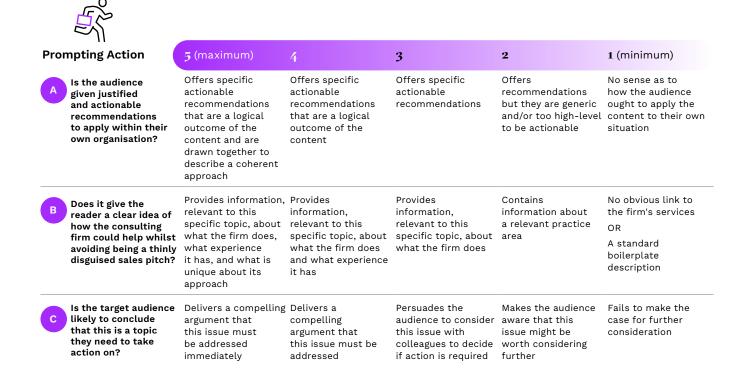


		5 (maximum)	4	3	2	1 (minimum)
С	Does the structure make it easy to use— whether start-to- finish or browsing?	Structure is obvious from the outset and makes sense	Better than (3) but falls down on at least one of the requirements for (5)	Content divided into meaningful sections	Has some structure	Jumps from topic to topic with no obvious rationale from the audience's perspective
		It is easy to find key sections				
		Structure is used to lead audience through an engaging story				
D	Is the style clear and engaging?	Engaging and identifiable voice	Better than (3) but falls down on at least one of the requirements for (5)	Language clear and appropriate to the target audience	In places, language is unclear or tone is inappropriate	Throughout, language is unclear or tone is inappropriate
		Concise, easy- to-understand sentences and paragraphs				
		Stories used to inspire the reader				
E	Is the length appropriate to the insights delivered?	Excellent ROI for the target audience—all of the content adds value	Between (3) and (5)	Acceptable ROI for the target audience—could have been shorter but not noticeable to most users	Between (1) and (3)	Requires far too muc time from the target audience compared t the value of insights delivered



F	Resilience	5 (maximum)	4	3	2	1 (minimum)
A	Is it clear who is delivering these views and why they are worth paying attention to?	It is clear who is delivering these views and why their experience makes them a very credible expert on this topic	It is clear who is delivering these views and that their experience relates to the topic of the report	Authors or experts named and basic information is obvious (e.g., role)	Authors or experts named but no further information provided, or information not immediately obvious	No information provided about the individuals behind the content
В	Is the approach to generating insights/ recommendations credible and clearly explained?	Audience very likely to understand what underpins key insights throughout the report Approach is very credible All sources are clearly referenced	Better than (3) but falls down on at least one of the requirements for (5)	Audience very likely to understand principal approach used Approach is credible Most sources are referenced	Audience very likely to have a sense of the principal approach employed but it is not explicitly described OR Approach is described but obviously flawed OR Approach described and credible but many sources not clearly referenced	No sense of approach behind insights/ recommendations OR Audience would guess it is based purely on the author's point of view
С	Has the firm collected or created relevant data?	Firm has collected or created an impressive and relevant body of primary and secondary data	Firm has collected or created an impressive and relevant body of data. One type of data only	Firm has collected or created a solid and relevant body of data	Firm has collected or created some data	No collection or creation of data
D	How good is the analysis of this data?	Approach goes well beyond the obvious to deliver relevant insights	Approach goes beyond the obvious to deliver relevant insights	Basic approach that leads to relevant insights (e.g., simple segmentation)	Very basic approach, e.g., simple presentation of responses to individual questions OR Audience likely to assume some analysis has taken place but it is not visible	





We can provide further guidance

We apply our experience to help our clients create even better thought leadership

Detailed analysis of ratings:

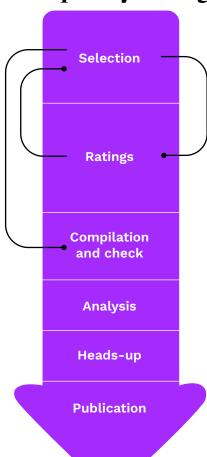
We can provide a detailed breakdown of the publications reviewed, providing information about the strengths and weaknesses of each against each of the 15 questions.

Detailed review of a specific publication:

In addition to providing scores, we offer detailed feedback about the strengths and weaknesses of a specific publication.

If this is carried out prior to publication, we can work with the publishing team at any point from concept through to publication, to recommend how to maximise impact and brand differentiation.

Our quality ratings process



- We randomly select from all significant pieces of thought leadership published in the six-month period covered, and added to our White Space database
- To ensure fairness, we do not include short stand-alone pieces of content
- We review a minimum of 20% of significant pieces published by a firm, or 10 pieces, whichever is the greater. For those firms producing more than 150 pieces in the six-month period, we cap our sample at 30
- Reviewers typically work on one sector at a time, and each firm's content is distributed across the batch. This helps us retain a balanced perspective
- As well as scoring the pieces, reviewers keep notes about trends seen in each firm's output
- To enhance robustness, we assign two reviewers (A & B) to each firm and a further review is undertaken of a sub-set of the scored sample by a C reviewer.
 This is followed by a moderation process per firm and overall.
- Ratings are compiled
- We scan the list for each firm to remove obvious biases (e.g., five pieces from New Zealand, or two pieces from the same series). Such items are replaced with randomly selected pieces which fit the sector profile
- In analysing the performance of each firm, we look at average scores across the detailed questions, review changes since the last review, consider high- and low-scoring pieces, and reflect on the notes made by the reviewers
- Three days prior to publication, we notify our main contact(s) at each subscribing firm to inform them of the outcome. This enables the planning of internal communications
- We publish the report on our White Space reports page
- All Source subscribers receive an email to inform them that the report is available

Would you like to benefit from access to White Space?

Our White Space portal includes:

- An easy-to-search database of competitor content, making competitor analysis easy
- Insights including hot topics reports, blogs, and newsletters, based on research with both users and creators of thought leadership, designed to help you deliver even better thought leadership
- Bi-annual quality ratings reports that score firms' published content, enabling you to track the progress of your thought leadership efforts and learn from your competition
- Firm-wide access, allowing you to share insights with colleagues across your organisation
- Examples of high-quality thought leadership to provide inspiration

We also offer bespoke thought leadership services to our White Space clients.

We can help you:

- Develop a compelling concept for new thought leadership
- Benchmark your publications against those of your competitors
- Identify opportunities to improve the quality of your thought leadership

To find out more about White Space, or speak to us about a bespoke thought leadership challenge, please contact paul.english@sourceglobalresearch.com.

