

CONSULTING MARKET PROGRAMME

2015

The UK consulting market in 2015

Including market sizing data, growth rates, current market trends and forecasts





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Methodology

Our report is based on two major source of primary data:

Clients of consulting firms:

We interviewed and surveyed 614 (typically C-suite) end users of consulting services across the UK. The majority (86%) work for private sector organisations, many of which are multinationals. The remaining 14% work in various public sector organisations.

For the sake of simplicity, and to protect the identity of clients who wished to remain anonymous, we have attributed every client quote to the director of a function (including describing CEOs, Managing Directors and Chairpersons as 'strategy directors'). This is a fair reflection of the seniority of the majority of people to whom we spoke, and saves us revealing job titles that might help someone to identify the individual. Anonymity is important when it comes to client interviews because without it clients are, quite understandably, a lot more guarded and don't always speak their minds as freely as they do when they know nothing they say will be attributed to them.

Consulting firms:

Our definition of management consulting includes a broad range of business advisory services, but excludes: tax advisory; audit; the implementation of IT systems; the delivery of outsourced/offshored services; and HR compensation/ benefits administration and technology. Where mergers and acquisitions work is concerned, consulting on deals is included (under strategy), but corporate finance fees on deals themselves are generally not included although it is not always straightforward to separate the two.

The quantitative data contained in this report focuses on consulting done by mid-sized and large-sized consulting firms (those with more than 50 consultants) and typically includes work they have carried out for mid- and large-sized clients. It therefore reflects the 'addressable' market for the majority of mid- and large-sized consulting firms, as most would not seek or be able to compete with very small firms and/or freelance consultants.

We should emphasise that there are no standard sources of definitions of data within geographies let alone between them. We are, however, confident that the richness of our qualitative data, combined with Source's unparalleled industry expertise, means that our analysis fairly and accurately reflects the state of the market.

We interviewed 30 very senior (typically the most senior person in their country) consultants from most of the leading consulting firms in the country and many smaller local specialists. Our model (which we use to size the industry and its growth rates) is based on data from more than 84 firms in the UK with more than 50 consultants. Please note that our 2013 baseline figures have changed due to the implementation of improvements to our research methods (we are happy to provide subscribers with a restated set of 2013 baseline figures should this be of interest).

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2015 Consulting Market Programme research schedule

Reports for different regions vary in length but the content includes:

- **Overall description of the market in** the region
- Data for the consulting market, by sector, service and segment
- High-level breakdown by geography within region
- Discussion about the current state of, and prospects for, the consulting market by sector, service and segment, combining the feedback of consultants
- Analysis of the key challenges and opportunities in the market
- Feedback from clients about individual firms (in selected regions)
- Growth forecasts

Please note that this content is subject to slight changes and amendments

February	UK
March	Gulf Cooperation Council (GCC)
	Nordics
April	France
	Benelux
Мау	Germany, Switzerland, Austria (DACH)
	USA
June	Eastern Europe, Russia
	Iberia
	Italy
July	Australia
	India
September	Africa
	Brazil
October	China

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About Source

Source Information Services Limited (Source) is a leading provider of information about the market for management consulting. Set up in 2007 with offices in London and Dubai, Source serves both consulting firms and their clients with expert analysis, research and reporting. We draw not only on our extensive in-house experience, but also on the breadth of our relationships with both suppliers and buyers. All of our work is underpinned by our core values of intelligence, integrity, efficiency and transparency.

Source was founded by Fiona Czerniawska and Joy Burnford. Fiona is one of the world's leading experts on the consulting industry. She has written numerous books on the industry including: The Intelligent Client and The Economist books, Nake it Work and Business Consulting: A Guide to How it Works and How to Make it Work and Buying Professional Services.

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